

# Key Note

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Ministry  
of Defence



# Welcome

# Utopia – The perfect world

- Great Planning
- Great cost and change management
- Dynamic risk & opportunities management
- Driving performance
- Holding people to account to deliver
- We are the Project's conscience
- And all of this is daily

We are the heartbeat of a project, as well as the heart rate monitor.

# Utopia – Our PC community

- We have a deep-rooted understanding of project management
- We can to communicate with subcontractors, challenging clients or critical stakeholders
- We are the collaborators
- We are detailed & precise in what we do
- We have a strong voice
- And also, we can summarise all of this knowledge and expertise with a couple of bullet points!

# Where do we get this right?

- And last night's awards show us that we really do get this right in a lot of instances.
- Single projects, we have many of phenomenal project success.
- But we are facing some challenges...

# My current challenges

- 4 months in at DE&S
- Similarities with both Southern Water & Heathrow's journey
- The challenges all sit within the following question:

“How do we scale up our vision of the perfect Project Controls in huge, multi-project environments?”

# My current challenges

A data-producing reporting function?

Consistently set up projects for success from the outset?

Build our Digital capability & drive efficiency, but not become too reliant on tech

Build and excite our talent, to keep them in Project Controls?

Focus on every single day, versus the montly update?

Lead forward-looking decision making?

Interface with Finance, HR, IM, IT – whilst protecting our tool sets

Stay adaptable in this world of Project 13, Agile, etc?

# My challenge to all of you today

- Firstly - think about whether your day jobs can positively influence how this is done.
- Secondly - “Project Controls” we in our PC community understand all this encompasses, but do others really get it?
  - How do we change the perception of Project Controls, particularly in many of our huge programme environments?
  - The need for a tag-line, or a re-branding exercise?
- Finally – with all these challenges, let’s enjoy today and be energised!